FINAL EXAM
FIRST SEMESTER SESSION 2012/2013

COURSE CODE / NAME : BWFS3043 / STRATEGIC MANAGEMENT FOR ISLAMIC FINANCIAL INSTITUTIONS
DATE : 8 JANUARY 2013 (TUESDAY)
TIME : 2.30 – 5.00PM (2 ½ HOURS)
VENUE : BTA13 - 18

INSTRUCTION :

1. This question paper contains FOUR (4) structure questions in TWO (2) printed pages excluding the cover page.
2. Answer ALL questions in the booklet provided.

MATRIC NO : ____________________________ ( with word )

IDENTIFICATION CARD NO : ____________________________ ( with number )

LECTURER : ____________________________

GROUP : _______ TABLE NO : _______

DO NOT OPEN THIS EXAMINATION PAPER UNTIL INSTRUCTED

CONFIDENTIAL
QUESTION ONE (25 MARKS)

1. Explain TWO (2) impacts of the following factors on Islamic Bank performance as follows:
   
i. Internal Factor of Islamic Bank Performance (5 marks)
   
   ii. External Factors on Islamic Bank Performance (5 marks)

2. High regard for work and for workers is one of the rights of workers in Islamic point of view. Explain FIVE (5) points that must be emphasized? (15 marks)

QUESTION TWO (25 MARKS)

Describe THREE (3) strategic management approaches?

   i. The Market-based View of Strategic Management (8 marks)
   
   ii. The Resource-based View of Strategic management (9 marks)

   iii. New Institutional Economics Approaches (8 marks)

QUESTION THREE (25 MARKS)

1. Define of the followings instruments:

   i. Derivative-like Instruments (2 marks)

   ii. Debt-like Instruments (2 marks)

   iii. Hybrid Instruments (2 marks)

2. Briefly describe the key components of the Strategic Management process?

   i. Company mission (2 marks)

   ii. Internal analysis (2 marks)

   iii. External environment (2 marks)
iv. Long term objectives (2 marks)
v. Short term objectives (2 marks)

3. Corporate vision, mission and objectives have to fulfill a number of functions. Identify the following functions:
   i. Decision function (3 marks)
   ii. Control function (3 marks)
   iii. Information function (3 marks)

QUESTION FOUR (25 MARKS)

1. Identify **FIVE (5)** managers’ responsibilities in the strategic planning process at the corporate and business level. (10 marks)

2. There are four forces that shape competition in an industry. Briefly describe the key components of the following:
   i. Threat of entry (3 marks)
   ii. Powerful suppliers (3 marks)
   iii. Powerful buyers (3 marks)
   iv. Substitute products (3 marks)

3. Remote environment comprises factors that originate beyond, and usually irrespective of, any single firm’s operating situation. List **THREE (3)** of these factors: (3 marks)

END OF QUESTIONS